No	Title/Purpose and Brief Description	Lead Authority	Partners	Status/ Progress	Implementation or target date	Purpose	Governance Model
					IMPLEMENTED COLLABORATION PROJECTS		
SOCIAL CARE							
1	**North Wales Commissioning Hub** *A joint service across North Wales that negotiates complex care placements for adults and children*	Denbighshire	All 6 NW Local Authorities BCUHB	4	October 2012	• Resilience • Quality • Efficiencies • Cost avoidance	• Management Board • NWSSIC • Social Services and Health Programme Board • RLB
2	**North East Wales Community Equipment Stores (NEWCES)** *A joint service providing community equipment for health patients and local authority service users*	Flintshire	Flintshire Wrexham BCUHB	4	Existing (confirm date of implementation)	• Resilience • Quality • Efficiencies	• Quarterly Management Board • Reports to Individual Agency / LA Political Processes as required
3	**North Wales Adoption Service** *A joint service across North Wales providing Adoption Services*	Wrexham	All 6 NW Local Authorities	4	April 2010	• Resilience • Quality • Efficiencies	• Quarterly Management Board meetings • Reports to North Wales Social Services Improvement Collaborative (NWSSIC) • Reports to individual LA's political processes as required • Social Services and Health Programme Board
4	**Regional Safeguarding Children's Board** *North Wales Safeguarding Childrens Board required by Welsh Government Guidance*	Conwy	All 6 NW Local Authorities	4	2014	• Resilience • Quality • Efficiencies	• Reports to NWSSIC • Reports to LAs political processes as required
5	**Emergency Duty Team** *A joint service for providing emergency out of hours social work support*	Wrexham	Wrexham Flintshire Denbighshire	4	April 2008	• Resilience • Quality	• Local Performance reporting
6	**Enhanced Unpaid Work** *Utilisation of a Third Sector agency to provide support to young people; collaborate regionally and deliver locally*	Gwynedd	All 6 NW Local Authorities	4	April 2013	• Quality • Efficiencies • Direction	• Local performance reporting in year
7	**Sub Regional Safeguarding Children's Board**	Flintshire	Flintshire Wrexham	4	2011	• Resilience • Quality	• Reports to NWSSIC • Reports to LA pilot process as

No	Title/Purpose and Brief Description	Lead Authority	Partners	Status/ Progress	Implementation or target date	Purpose	Governance Model
	Sub-Regional Governance overseeing Children's Safeguarding					• Efficiencies	required
8	**Substance Misuse and Health** *Multi-agency partnership overseeing substance misuse services in the region*	Health Authority	All 6 NW Local Authorities and Health Authority	4	2009	• Quality • Efficiencies • Direction	• YOT Management Board • Community Safety Partnerships • Area Planning Boards
9	**Telecare** *Multi-agency partnership overseeing telecare services in the region*	Conwy	Conwy Denbighshire Flintshire Gwynedd Ynys Mon	4	2011	• Resilience • Quality • Efficiencies	• Local performance reporting in year
10	**Integrated Family Support Service (IFSS)** *Joint operational service providing specialist services to families with complex needs*	Flintshire	Wrexham Flintshire	4	April 2013	• Resilience • Quality • Efficiencies	• Local performance reporting
11	**North Wales Mental Health Partnership Board** *Partnership approach to the development and delivery of mental health services across North Wales*	BCUHB	All 6 North Wales Local Authorities	4	2012	• Resilience • Quality	• Regional Programme Board
PLANNING & ENVIRONMENT							
12	**Flood Risk Management Strategy** *Joint development of strategy utilising model developed by Conwy*	Conwy	Flintshire Ynys Mon	4	2013	• Resilience • Quality • Direction	• Local performance reporting
13	**Public Protection – Trading Standards** *Operational delivery through shared officers*	Flintshire	All 6 NW Local Authorities	4	April 2014 *(to be reviewed annually)*	• Resilience • Quality • Efficiencies	• Local Performance Reporting
14	**Specialist Planning (Minerals and Waste)** *Provision of a resilient staffing resource to deal with all relevant planning applications, policy development and site monitoring*	Flintshire	All 6 NW Local Authorities	4	April 2011	• Resilience • Quality	• Local Performance Reporting

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TRANSPORT & STREETSCENE							
15	**TAITH** *Joint project board delivering substantial and significant improvements to public transport across the region*	Flintshire	All 6 NW Local Authorities	The operations of Taith have ended following the loss of grant funding from WG. Individual partnering Councils have taken on specific workstreams	2003	• Resilience • Quality • Direction	• Regional Programme Board • North Wales Strategic Directors Meeting
16	**Food Waste** *Provide a sub-regional food waste treatment facility to enable WG waste management targets to be met*	Denbighshire	Conwy Denbighshire Flintshire	4	2014	• Resilience • Quality • Direction • Efficiencies	• Project Board • Ad-hoc reporting • Local performance reporting
LIFELONG LEARNING							
17	**21st Century Schools** *Procurement Framework for 21st Century Schools projects in North Wales*	Flintshire & Denbighshire	All 6 NW Local Authorities	4	January 2013	• Resilience • Quality • Efficiencies • Cost avoidance	• Formal project management arrangements in place • Programme Board
18	**Regional School Improvement & Effectiveness Service** *Development of a combined School Improvement Service for resilience across the region*	Gwynedd	All 6 NW Local Authorities	4	April 2013	• Resilience • Quality • Efficiencies • Direction	• Joint Committee & User groups
19	**Joint Educational Psychology** *To develop collaborative working in this specialist service for additional resilience and efficiency*	Flintshire	Flintshire Wrexham	4	2014	• Resilience • Quality • Efficiencies • Cost avoidance	• Principal Education Psychologist working across Wrexham and Flintshire • Two teams to be merged into one hosted by FCC

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20	**ICT – Education Management Information Service (MIS)** *Procurement & Hosting – procurement of common education management information system for all North Wales Councils with full hosting provided by Flintshire*	Flintshire	All 6 NW Local Authorities	4	September 2012	• Resilience • Efficiencies	• Formal project management arrangements in place • North Wales Heads of ICT Forum – Monthly Meetings • NW Education Consortium
21	**Inclusion Collaborations** *Aim to develop collaborative working in specialist services (see Joint Sensory Service (item 43)) for additional resilience and efficiency*	Flintshire	All 6 NW Local Authorities	4	September 2012	• Resilience • Quality • Efficiencies • Cost avoidance	• NW Education Consortium • Formal project management arrangements in place • Formal project management arrangements in place
22	**Joint Sensory Impairment** *To develop collaborative working in this specialist service for additional resilience and efficiency*	Flintshire	Flintshire Wrexham Denbighshire	4	2014	• Resilience • Quality • Efficiencies • Cost avoidance	• NW Education Consortium • Formal project management arrangements in place • Formal project management arrangement in place
23	**Procurement** *The establishment of the Welsh Public Sector National Procurement Service*	Welsh Government	Welsh Public Sector	4	November 2013	• Efficiencies • Direction	• WG Public Sector Leadership Group • NPS Board
PEOPLE AND RESOURCES							
24	**Corporate Training** *Provision of an enhanced training programme and shared resources*	Flintshire	Flintshire Deeside College	4	March 2012	• Resilience • Quality • Efficiencies	• Local performance reporting in year • Partnership Board
25	**Managed Agency Staff Solution Project (MATRIX)** *Provision of a cost effective service whilst providing visibility of the temporary workforce.*	Flintshire	Flintshire Denbighshire Wrexham	4	October 2011	• Resilience • Quality • Efficiencies • Cost	• Local performance reporting in year • Partnership Board
26	**Occupational Health** *Combined service provision across both authorities*	Flintshire	Flintshire Denbighshire Wrexham	4	October 2011	• Resilience • Efficiencies	• Local performance reporting in year

No	Title/Purpose and Brief Description	Lead Authority	Partners	Status/ Progress	Implementation or target date	Purpose	Governance Model
						• Quality • Cost avoidance	• Project Board
COMMUNITY & ENTERPRISE							
27	**Houses to Homes – empty homes scheme** *North Wales partnership which oversees the Welsh Government "Houses for Homes" private sector housing renewal scheme*	Flintshire	All 6 NW Local Authorities	4	June 2012	• Efficiencies • Cost avoidance • Resilience	• No formal governance
28	**Supporting People Regional Collaborative Committee** *Regional commissioning and programme management oversight group*	Conwy	All 6 NW Local Authorities/ Providers/WG	4	August 2012	• Quality • Efficiency	• Regional Board • Reports to National Advisory Board
29	**Economic Development** *Series of work streams to prom economy and regeneration across north wales including developing and prioritising EU projects and encouraging inward investment, tourism and skills*	Gwynedd	All 6 NW Local Authorities	4	On-going	• Resilience • Efficiencies • Quality	• Report to EAB
30	**Mersey Dee Alliance (City Region Bid)** *Deliver the first cross border City Region*	Cheshire West	Flintshire Denbighshire Wrexham Wirral Cheshire West	4	2013/14	• Resilience • Efficiencies • Quality • Direction	• Project Board • Ad-hoc reporting • Local performance reporting
GOVERNANCE							
31	**ICT – Joint Procurement** *Web Content Management System*	Denbighshire	Flintshire Denbighshire Gwynedd	4	Procurement complete Implementation complete across Flintshire and website operational	• Efficiencies	• Operational local performance reporting arrangements
32	**ICT – Joint Procurement** *Hardware*	Wrexham	All 6 NW Local Authorities	4	December 2012	• Efficiencies	• North Wales Heads of ICT Forum – monthly contract monitoring meetings
33	**ICT - Joint Procurement**	Flintshire	Flintshire	4	Procurement	• Efficiencies	• Operational local performance

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	Service Desk Software		Gwynedd Wrexham		complete Implementation complete within Flintshire; new IT Helpdesk operational	• Resilience	reporting arrangements
34	**ICT – Disaster Recovery** *Shared ICT business continuity arrangements*	Flintshire	All 6 NW Local Authorities	4	March 2013 Disaster recovery plans shared and adopted in Flintshire	• Efficiencies • Resilience	• Operational local performance reporting arrangements
35	**ICT – Regional Directory Design** *Shared ICT user directory across the North Wales public sector to allow agile working and remote access to local systems e.g. a health employee can securely log on to their own systems from a local authority site*	Flintshire	All 6 NW Local Authorities	4	September 2013	• Resilience	• Formal project management • North Wales Heads of ICT monthly meetings
36	**Procurement** *Regional collaboration on procurement category management*	Gwynedd	Flintshire Denbighshire	4	July 2014	• Efficiencies • Resilience	• Formal project managements arrangements • North Wales Chief Executives Group agreed business case • All 3 cabinets agreed business case • Market dialogue underway to commission category management consultants • Flintshire and Denbighshire procurement teams merger implemented 1st July, 2014
37	**Procurement** *The establishment of the Welsh Public Sector National Procurement Service*	Welsh Government	Welsh Public Sector	4	November 2014	• Efficiencies • Direction	• WG Public Sector Leadership Group • NPS Board

No	Title/Purpose and Brief Description	Lead Authority	Partners	Status/ Progress	Implementation or target date	Purpose	Governance Model
CHIEF EXECUTIVE							
38	**Emergency Planning** *An integrated service for planning, preventing and responding to emergencies*	Flintshire	All 6 NW Local Authorities	4	December 2013 Implemented July 2014	• Resilience • Quality • Direction	• Annual regional report on performance of regional service • Local performance reporting in year • Ad hoc reporting as required e.g. major risk mitigation, post event de-briefings
ORGANISATIONAL CHANGE							
39	**North East Wales (NEW) Play** *Regional scheme to encourage play in local communities and leave a legacy of play across the region*	Flintshire	Flintshire Wrexham Denbighshire	4	May 2010	• Quality	• NEW Play Management Board
CURRENT COLLABORATION PROJECTS							
GOVERNANCE							
40	**ICT – National ICT Strategy** *The implementation of the Welsh Public Sector National ICT Strategy to share, standardise and streamline public sector ICT infrastructure*	Welsh Government	Welsh Public Sector	1	On-going. CIO Council now disbanded by WG. Awaiting publication of national Digital First Strategy	• Compact • Efficiencies • Resilience	• Governance arrangements for new Digital First Strategy not yet published
41	**North Wales Legal Services Collaboration** *Sharing work and resources across Councils in order to maximise capacity and resilience, and to take greater advantage of specialist knowledge*	Wrexham	All 6 NW Local Authorities	3	2015	• Resilience • Quality • Efficiencies	• There is a Management Board
ORGANISATIONAL CHANGE							
42	**Consultancy Services** *Make most efficient use of the skills base and capacity of the service*	Gwynedd/ Denbighshire	All 6 NW Local Authorities	1	2016	• Resilience • Quality • Efficiencies	• Local Performance reporting
43	**CyMal** *Provision of shared archive and building services across North Wales*	CyMal	All 6 NW Authorities	1	Potential Service Implementation April 2016	• Efficiencies • Retention of some provision	• Preferred Model shared with North Wales Chief Executives, January 2014 • Reporting to Governance Group

No	Title/Purpose and Brief Description	Lead Authority	Partners	Status/ Progress	Implementation or target date	Purpose	Governance Model
					Potential Building Implementation April 2016		
COMMUNITY AND ENTERPRISE							
44	**Single Access Route to Housing (SARTH)** *Regional housing register and allocations policy* *Regional Policy County wide delivery and management*	Denbighshire	Flintshire Conwy Registered Social Landlord's	3	Pilot April 2014 Live April 2015	• Quality • Efficiency	• Steering group with all partners represented plus number of operational sub groups
45	**Joint Procurement of Capital Work Programmes** *FCC and WCBC will jointly procure and manage a roofing contract along the border of the two authorities.*	Flintshire	Flintshire Wrexham	3	April 2016	• Efficiencies	• Local Performance Reporting
46	**Community Benefits** *FCC and WCBC have agreed a joint resource to collect and report on information supplied through their respective WHQS investment programmes. The intention is to collate all information into the Community Benefits toolkit and formulate a consistent response for both Authorities.*	Flintshire	Flintshire Wrexham	2	July 2015	• Quality • Efficiencies • Resilience	• Local Performance Reporting
47	**Economic Development** *Explore collaborative possibilities across the region to deliver a more cost effective, resilient and strategic approach to Economic Development*	Gwynedd Flintshire Ynys Mon	All 6 NW Local Authorities	1	2016	• Resilience • Quality • Direction • Efficiencies • Cost avoidance	• Economic Ambition Board
PLANNING AND ENVIRONMENT							
48	**Built and Nature Conservation** *Provide a collaborative service based on the Minerals and Waste*	Flintshire	All 6 NW Local Authorities	1	2015	• Resilience • Quality • Efficiencies	• Local performance reporting

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	Planning Service model						
49	**Public Protection** *Various joint projects including: Joint warranting arrangements; joint training delivery in Health and Safety; Enforcement on door step crime; joint Health and Safety Estates Excellence; project support to businesses and Trading Standards*	Flintshire	Flintshire Wrexham	2	On hold; Awaiting Senior Officer and Member approval to progress from Wrexham	• Resilience • Quality • Efficiencies	• Local performance reporting
50	**Public Protection** *Various joint projects in Environmental Health and Licensing*	North Wales Strategic Directors Group	All 6 NW Local Authorities	2	Commence 2015	• Resilience • Quality • Efficiencies	• Report to Strategic Directors Group
51	**Building Control** *Explore the potential for joint working*	Flintshire	Flintshire Wrexham	1	April 2016	• Resilience • Quality • Efficiencies	• tbc
TRANSPORT AND STREETSCENE							
52	**Civil Parking Enforcement** *Provision of back office support*	Denbighshire	All 6 NW Local Authorities	3	2015	• Resilience • Quality • Efficiencies	• Local performance reporting
53	**Residual Waste** *Seeking a solution to manage residual waste on behalf of the five partner authorities to allow individual authorities to meet WG waste management targets*	Flintshire	Conwy Denbighshire Flintshire Gwynedd Ynys Mon	3	2018/19	• Resilience • Quality • Efficiencies • Cost avoidance • Direction	• Project Board • Local performance reporting
54	**Trunk Road Maintenance** *Sub-regional service delivery hub*	Flintshire	Conwy Denbighshire Wrexham	1	2015	• Resilience • Quality • Efficiencies	• Local Performance reporting
55	**Public and Community Transport across the region** *Flintshire is currently the host authority for the Bus Service Support Grant and the Community Transport Regional Grant, which is administered to all six North Wales Local Authorities and to*	Flintshire	All 6 NW Local Authorities	3	2015	• Resilience • Quality • Efficiencies	• Taith Joint Committee

No	Title/Purpose and Brief Description	Lead Authority	Partners	Status/ Progress	Implementation or target date	Purpose	Governance Model
	commercial bus operators and community transport operators.						
56	**Joint Local Transport Plan** *The Joint Local Transport Plan is a statutory document for transport in the region with a vision to "remove barriers by delivering safe, sustainable, affordable and effective transport networks*	Gwynedd	All 6 NW Local Authorities	3	2015	• Quality	• Taith Joint Committee
57	**Transforming Transport Project** *Work streams taken forward for transforming transport;* *Passenger Information Community Transport DBS checks for bus drivers Concessionary Travel Scheme Road Safety*	Anglesey	All 6 NW Local Authorities	3	2015	• Resilience • Quality • Efficiencies	• Taith Joint Committee
SOCIAL CARE							
58	**Regional and Sub Regional Safe Guarding (adults and children)** *Regional and sub-regional infrastructure to co-ordinate and ensure the effectiveness of Adult Safeguarding across the Region*	Conwy (interim)	All 6 NW Local Authorities	3	2015	• Quality • Direction	• Quarterly Management Board • Reports to NWSSIC
59	**Single Point of Access (SPOA)** *Transforming access to community based Health & Social Care Services through the development of a community Single Point of Access*	Ynys Mon	All 6 NW Local Authorities/ BCUHB/FLVC	3	June 2015	• Resilience • Quality • Direction	• Regional Programme Board • Project Board
60	**Integrated Services Board** *Strategic planning for integrated service delivery across Health and social care including: Intermediate Care Fund; Strengthening the Connections;*	Flintshire	All 6 NW Local Authorities/ BCUHB/FLVC/I ndependent Sector	3/4	March 2015	• Resilience • Quality • Efficiencies • Direction	• Governance Model • Quarterly meetings • Reports to NWSSIC

No	Title/Purpose and Brief Description	Lead Authority	Partners	Status/ Progress	Implementation or target date	Purpose	Governance Model
	Integrated Assessment, Statement of Intent						
61	**North Wales Partnership Forum and North Wales Leadership Forum** *Provides cross-sector leadership to support transformation change in Social Services and the delivery of "Sustainable Social Services for Wales" and the Social Services and Well-being Act*	Wrexham	Social Services/ Health/Third Sector/ Independent Sector/Care Council	3/4	March 2015	• Resilience • Quality • Direction	• Governance Model
PEOPLE AND RESOURCES							
62	**Local Government Pension Fund** *Explore the collaborative opportunities across the eight Funds in Wales.*	Society of Welsh Pension Fund Treasurers	All 8 Welsh Pension Fund Authorities	2	2016 * pending results of outline business case	• Resilience • Quality • Cost avoidance • Direction	• Local performance reporting in year
NEW/"ASPIRATIONAL" COLLABORATION PROJECTS UNDER DISCUSSION							

KEY

Status:
1: Concept and pre-outline business case stage
2. post outline business case and pre final business case stage
3. in transition post final business case stage
4. implemented and operational

Purpose:
Resilience
Quality
Efficiencies
Cost-avoidance
Direction (i.e WG under the Compact)